

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**FULL BOARD MEETING
February 15, 2013**

CALL TO ORDER AND ROLL CALL

The Board of Trustees met on Friday, February 15, 2013 in the William D. McGee Hall of Honors at Governors State University. The meeting was called to order by Chair Jack Beaupre at 9:45 a.m. Trustees Jack Beaupre, Brian D. Mitchell, Eileen Durkin, Patrick Ormsby, Lorine S. Samuels, and Student Trustee Erin Fletcher were present. Trustee Bruce N. Friefeld was absent.

Others present: Elaine P. Maimon, President; Terry L. Allison, Provost and Vice President for Academic Affairs; Gebeyehu Ejigu, Executive Vice President and Chief of Staff; Alexis Kennedy, General Counsel; Karen Kissel, Vice President for Administration and Finance; Courtney Kohn Sanders, Vice President for Enrollment Management and Marketing; Will Davis, Interim Vice President for Development; Maureen Kelly, Director, Governmental and Community Relations; Rashidah J. Muhammad, President, Faculty Senate; Laura Owens, President, Civil Service Senate; Lisa Wallace, President, Student Senate; Elizabeth Ruiz, President, GSU University Professionals of Illinois; Angela Latham, Associate Provost; Sandra Mayfield, Associate Provost; Deb Bordelon, Dean, College of Education; Lydia Morrow-Ruetten, Interim Dean, University Library; Aurelio Valente, Dean of Students; Gail Bradshaw, Associate Vice President for Human Resources and Diversity; Elizabeth Joseph, Director of Auxiliary Services; Tracy Sullivan, Assistant Vice President for Procurement; David Dixon, Internal Auditor; Professors Emeriti Dr. Mel Muchnik and Dr. David Curtis, and Beverly Goldberg, Retiree.

NEW BUSINESS

Resolution 13—19: Honoring the Service of Trustee Lorine S. Samuels

Beaupre recognized Trustee Samuels and thanked her for her many years of service to the University. Secretary Durkin read the resolution aloud:

WHEREAS, Lorine S. Samuels has served with distinction on the Board of Trustees from 2000 to 2013, enthusiastically supporting the mission of Governors State University.

WHEREAS, She served as Board Chair from 2007 through 2011, a period of tremendous innovation and transformation at GSU.

WHEREAS, She has served on the Governors State University Foundation Board, lending her business expertise and deep understanding of philanthropy.

WHEREAS, She served on the State Universities' Civil Service Merit Board with great interest and care.

WHEREAS, She has been a pillar of the business community, having founded **Strategic Business Services, Inc.** in 1985, a financial and management consulting firm that helps both profit and nonprofit firms develop the necessary skills and techniques to become successful.

WHEREAS, She has served the greater Southland community with her tireless work for the Jassac Charitable Foundation, Central Baptist Children's Home and Family Services, D'Estee, Inc., The New Lenox Chamber of Commerce, Rising Star, Inc., Reclaim A Youth of Illinois, and the New Lenox Public Library. In addition, she has served for many years, in numerous capacities, the Delta Sigma Theta Sorority, Inc., an international public service organization which promotes academic excellence, community service, scholarships and the betterment of human welfare. She was honored in 2007 as a Chicago Legend by the Chicago Alumnae Chapter of Delta Sigma Theta.

WHEREAS, She has served Governors State University during a time of great evolution, putting the University on a trajectory to success, always keeping the welfare of the students at the forefront.

NOW, THEREFORE, BE IT RESOLVED That the Board of Trustees gratefully extends its appreciation to Lorine S. Samuels for her dedication, diligence, and unwavering commitment to Governors State University.

Beaupre entertained a motion to approve Resolution 13-19. Ormsby made a motion. Mitchell seconded. The motion was approved by unanimous voice vote.

Resolution 13—27: Honoring GSU President Dr. Leo Goodman-Malamuth II

Beaupre entertained a motion to approve Resolution 13-27. Durkin made a motion. Fletcher seconded. The resolution was read aloud by President Maimon:

WHEREAS, Dr. Leo Goodman-Malamuth II was the second President of Governors State University, serving in that position for 16 years between October, 1977 and July, 1992; and

WHEREAS, Dr. Goodman-Malamuth came to Governors State University following a distinguished career at California State University at Long Beach, where he had been Vice President for Academic Affairs and for many years was Professor of Audiology and Speech Pathology; and

WHEREAS, Dr. Goodman-Malamuth, in his 16 years as President, was instrumental in revising the University's curriculum, redesigning its Colleges, reorganizing the University's administration, and developing a new student grading system; and

WHEREAS, Dr. Goodman-Malamuth was instrumental in the establishment of the GSU Foundation, the University's fund-raising arm; and

WHEREAS, Dr. Goodman-Malamuth initiated the concept and development campaign to design and build GSU's Center for Performing Arts and worked tirelessly and successfully to raise the necessary private funds; and

WHEREAS, Dr. Goodman-Malamuth was a strong proponent of the use of new media technologies to assist students both on and off campus as well as to increase GSU's visibility; and

WHEREAS, under Dr. Goodman-Malamuth's leadership, GSU became nationally recognized for its well-designed and produced telecourses and satellite videoconferences, used both for its own instructional purposes and distributed nationally and, in fact, GSU was the first university in the State of Illinois to be able to originate videoconferences by satellite; and

WHEREAS, Dr. Goodman-Malamuth, throughout his tenure as President, consistently sustained GSU's founding principle of innovation, while imposing necessary constraints and developing sound educational practices; and

WHEREAS, Dr. Goodman-Malamuth, as President, contributed most of the funds that led to the establishment of the Leo and Margaret Goodman-Malamuth Endowed Scholarship in Media Communications Technologies, which was approved by the GSU Foundation Board of Directors in December, 1994; and

WHEREAS, Dr. Goodman-Malamuth, in his retirement, remained in contact with Governors State University, returning to campus during the University's 40th Anniversary celebration in 2009 and taking part in a panel discussion on university history.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Trustees of Governors State University, that the Information Technology Services (ITS) Building be named, in perpetuity, the Goodman-Malamuth Technology (GMT) Building in honor of his devoted 16-year long leadership of the University.

Professor Emeritus Dr. Mel Muchnik addressed the Board, speaking on behalf of past and current administrators at GSU. Muchnik confirmed that Dr. Goodman-Malamuth is very deserving of this recognition. Muchnik recalled his days at GSU, at one time serving as special assistant to the president for what was supposed to be one year, which turned out to become a decade. He recalled how Goodman-Malamuth wanted to thrust the University into the forefront of media communications as a strong proponent of it in instruction, on campus and throughout the country. In 1989 Goodman-Malamuth carried a proposal to Washington D.C. and the Smithsonian Institution, lobbying for GSU faculty and students to work collaboratively with them on a teleconference. The science editor of Time Magazine also became involved, and the program, *Corporate America and the Environment* was produced in the GSU studios, hosted by anchorman Bill Kurtis. The program received a national award for being the highest quality teleconference of that year. Goodman-Malamuth also went on to convince Andrew Corporation to donate the first satellite dish at GSU. Those are just a few of the numerous initiatives he undertook at GSU as a great supporter of innovation, and therefore it is fitting that the Information Technology Services building be named in Goodman-Malamuth's honor.

Professor Emeritus Dr. David Curtis honored Goodman-Malamuth next, stating that he had an office next to him for 12 years during which time they worked on numerous projects together.

He was a wonderful man and he did bring about some wonderful changes to GSU, which started out as an experimental university. When Goodman-Malamuth came to GSU in 1976 he recognized that the University, as it was founded, needed to evolve, and therefore he worked with faculty, students, and the community to bring about some necessary evolutionary changes, which are still going on today. Curtis commended Goodman-Malamuth as an excellent president, adding he applauds the action of the Board of Trustees today.

Former colleague and good friend of Dr. Goodman-Malamuth, Beverly Goldberg, praised him for his great stewardship of GSU. She recalled that she was a student at the time he was president and that he was as warm and welcoming to students as he was to faculty and staff. Here today as a personal friend of Goodman-Malamuth and his wife, Lois, after serving GSU for 24 years and retiring as a University Research Associate, she expressed her pleasure at today's action by the Board. Goldberg relayed a message from Lois Goodman-Malamuth expressing her gratitude to the Board and the Administration. The motion was approved by a roll call vote, with 6 ayes, 0 nays.

Resolution 13—26: Appointment of Board of Trustees Representative to the GSU Foundation Board. Beaupre entertained a motion. Mitchell motioned. Durkin seconded. The motion was approved by unanimous voice vote. Trustee Ormsby was appointed to represent the Board of Trustees on the GSU Foundation Board.

INFORMATION ITEMS AND FORMAL REPORTS

Report on Civil Service Merit Board

As representative to the Civil Service Merit Board, Samuels reported on the Board's last meeting held January 30, 2013. She explained the major discussion centered on the proposed rule change in section 250.30, the Classification Plan of the Illinois Administrative Code. The primary issue, exemption authority, involves whether such authority to determine the exemption of academic professional employees from the civil service classification should be returned to the Merit Board and the Executive Director, or remain within the university system. Five options were deliberated and considered, after which the Merit Board voted to withdraw the proposed rule change. However the Executive Director was urged to continue the dialogue in an attempt to achieve some consensus and resolution regarding the exemption matter.

Report from the Provost/Vice President for Academic Affairs

Update on Accreditation Status of GSU Programs

Allison reported that the University continues to seek new accreditations, stating that the Family Development Center recently received accreditation by the National Association for the Education of Young Children (NAEYC), a very prestigious recognition. In addition, the College

of Business and Public Administration is making great progress in its pursuit of accreditation from the Association to Advance Collegiate Schools of Business (AACSB).

Report from the Executive Vice President/Chief of Staff

1. ***Report on Purchases \$50,000-\$99,999 for November 16, 2012 through January 25, 2013.*** There were no questions.
2. ***Update on FY11 Audit Findings***

Referring to the Financial Audit, Ejigu reported that the University is in very good financial condition even in the face of declining state support. In discussing the Compliance Audit he reported there were 12 findings, which he acknowledged is unacceptable, and that the University has a duty to be in full compliance and the Administration takes its role in this connection very seriously. Ejigu assured the Board that all necessary steps have been taken to correct the conditions, and, in fact, specific corrective actions to address 10 of the 12 findings have been undertaken and implemented. The two remaining findings are essentially beyond the Administration's control, i.e. accurate faculty timesheets and vacancies on the Board of Trustees. Ejigu reiterated that University staff are dedicated to addressing these findings and being compliant in the current and future fiscal years.

ACTION ITEMS

Approval of Minutes

Chair Beaupre entertained a motion to approve the minutes of the October 12, 2012 Civil Service Senate and Faculty Senate Retreats, and the December 7, 2012 Full Board Meeting. Samuels made a motion. Ormsby seconded. The motion was approved by unanimous voice vote.

Resolution 13—20: Approval of Tuition Rates for AY2013-2014

Maimon explained that setting tuition rates is an annual challenge that the Administration approaches very seriously and responsibly. The most recent State appropriation cut was 6%; in addition to the fact that GSU does not receive reimbursements from the State in a timely manner. At this time the State universities are getting signs that appropriations will be cut again in FY14. Ejigu pointed out that the recommended tuition increase, 2.4% for FY14, was considered very carefully, and effectually equals a compounded annual increase of 0.8% per year. Durkin asked if comparisons with schools throughout the State and/or the geographic region are made when considering tuition rates. Maimon replied that the nonprofit privates are known to have higher tuition rates; however the Administration tracks closely what the fellow public universities are charging both in terms of tuition and mandatory fees in order to stay the most affordable. Ormsby commented that the dual objectives of remaining the most affordable State university in light of continued decreases in funding at the State level are really good objectives and this proposal accomplishes both those objectives. Beaupre added that it was his understanding that

the State will take a \$400M hit in the next budget so higher education's appropriations will be diminished again, stating one of GSU's major missions has to be to help solve the crisis in higher education. He emphasized that GSU will not contribute to the student debt crisis and therefore it behooves the University to do everything possible to keep tuition rates down. He went on to add that some of the major public institutions in this State have basically embarked upon causes other than educating the young people in this State. GSU and the University of Illinois are the only two public universities that increased enrollment in the last year. Beaupre expressed his view that it is going to be the regional universities that will provide the majority of students with higher education, and it has to be done at the least possible cost.

Durkin asked what the additional cost will be for a student with this increase. Ejigu replied that right now, as an upper division university, the increase only affects students for two years. He addressed Chair Beaupre's comments by stating this Board has gone on the record on this issue. He recalled a conversation in 2008 when the Administration wanted to raise significant funds to close the gap in appropriations. A five-year comparison of GSU's tuition rates with other Illinois institutions shows the gap has widened significantly, with GSU remaining essentially lower and therefore in favor of the students. Beaupre entertained a motion to approve Resolution 13-20. Ormsby made a motion. Durkin seconded. Roll call was taken and there were 6 ayes, 0 nays. The motion was approved unanimously.

Resolution 13—21: Approval of Student Fee Rates for AY2013-2014

Beaupre pointed out that only two fee increases are being considered. Maimon explained that GSU's sister institutions are increasing fees in ways that they need to, but more so than GSU is. These same sister institutions also often charge differential tuition rates for various undergrad majors. Philosophically, Maimon would like to see students choose a major based on their interests, not on the cost of the program. One of the fees that the Administration recommends raising is the facilities fee. Maimon explained that the State does not provide the public universities with any funds to maintain or renew facilities; therefore it is necessary that GSU fund this budget line adequately in order to care for its facilities. The other fee recommended for an increase is the strategic initiatives fee. This fee is designed specifically as a part of GSU's mission statement in preparing students to be global citizens. These funds are ear-marked for the support of study-abroad programs and related international initiatives for GSU students, faculty and staff as well as students and academic personnel from other countries coming to GSU. Beaupre entertained a motion to approve Resolution 13-21. Mitchell made a motion. Durkin seconded. Roll call was taken and there were 6 ayes, 0 nays. The motion was approved by unanimous vote.

Resolution 13—22: Approval to Award Construction Contracts for Student Housing

Ejigu thanked the Board for their support of this project, which is getting very close to being realized. He explained that the University was required to bid this project in five separate bid

packages, one for general contractor and four for trades. The Administration is recommending the award of the five contracts to the lowest and most responsive bidders. All those recommended have been prequalified by the State's Capital Development Board (CDB) as companies in good standing. The architect of record, FGM Architects, has done all due diligence in checking out these firms and recommends them as well. Durkin asked if these bids go before the CDB for approval as well. Ejigu responded that the CDB is not involved in projects not funded by state appropriations; however the State Procurement Board is involved. Ormsby asked how the amount being requested for approval compares to the financing the University received. Ejigu stated the bids have come within the resources procured through the sale of revenue bonds with no funding shortages, and in fact a 7% contingency is built in. Ormsby commented that it is somewhat dismaying that some local contractors did not make attractive bids. Ejigu expressed appreciation of the comment. Beaupre entertained a motion to approve Resolution 13-22. Durkin made a motion. Fletcher seconded. Roll call was taken and there were 6 ayes, 0 nays. The motion was approved by unanimous vote.

Resolution 13—23: Approval to Award Contract for Scientific Equipment for the E/F Wing Renovation Project was withdrawn from the Agenda. Ejigu explained there is a significant amount of scientific equipment needed for the E/F wing renovation project. The bids received did not satisfy the needs of instruction research for the science faculty so all bids were canceled. A determination has been made to seek a sole source for procurement of this highly specialized equipment. Phase 1 of this project will be completed in May and the plan is to start using the labs in the summer term. Ejigu added that the acquisition of some of this equipment has long lead times, as long as eight weeks. All those involved are working to get the equipment in place as quickly as possible; however the Administration may need to seek approval from the Board prior to the May 2013 meeting. Ejigu will keep the Board apprised of any new developments.

Resolution 13—24: Adoption of Board Policy on the use of Search Firms

Beaupre reminded the Board that this was brought before the Board for First Reading at the December 2012 meeting. Samuels made a motion. Mitchell seconded. The motion was approved by unanimous voice vote.

Resolution 13—25: Award of Professor Emeritus Status

Professor Emeritus status is being recommended for Dr. Winfried Rudloff and Dr. William C. Wilkinson. Ormsby made a motion. Samuels seconded. The motion was approved by unanimous voice vote.

REPORTS

Jack Beaupre, Chair of the Board of Trustees

Beaupre noted that most of his report was given during the discussion on tuition and fees. He observed that this Board and Administration have a lot of things on its plate, having embarked on some long term projects that are on target and going in the right direction. In order to comply with GSU's mission, the Board will continue to keep tuition rates low and provide excellent academic programs to serve the students. He commented that he couldn't think of anything more exciting than putting together a curriculum that will serve the needs of students for years to come, and he acknowledged the "blue ribbon committee" that is making significant progress in that regard. Beaupre ended by thanking Provost Allison for his leadership of academic affairs.

Elaine P. Maimon, President

Maimon welcomed Faculty Senate Representatives Dr. Walter Henne, Professor of Chemistry, and Dr. Susan Ji, Professor of Finance. Addressing Trustee Samuels, Maimon said she could not say thank you often enough for Lorine's exemplary leadership. She recounted how she first met Lorine in January 2007, in her role as a member of the Presidential Search Committee. Lorine was elected chair of the Board of Trustees at the same time that Maimon assumed the duties of president. Through Lorine's guidance, GSU has sustained its commitment to the highest quality of higher education for its students and for the larger community. Lorine's sorority, the Joliet Area South Suburban Alumnae Chapter of Delta Sigma Theta, has honored Lorine through the Jassac Charitable Foundation, so her legacy of commitment to students lives on. Maimon commented that this is not a goodbye, however, as Samuels has agreed to continue to serve on the GSU Foundation Board.

GSU honors its past with today's Board action of naming the ITS Building for GSU's second president, Dr. Leo Goodman-Malamuth II. Maimon stated she and Provost Allison attended a memorial service for him earlier in the week at which time she learned a great deal about Goodman-Malamuth from faculty and staff who had worked with him. She noted that one thing that really struck her was his efforts to get residential housing on campus, which he worked on for years. Maimon stated that it made her feel good that GSU is finally moving forward on that initiative.

As 2013 begins, the positive momentum continues for GSU. Maimon commented that everywhere she goes in Chicagoland—and on the national scene—people tell her that there is a buzz about GSU. At the national meeting of the Association of American Colleges and Universities (AAC&U), she was delighted to join a panel, chaired by Dr. Ann Vendrely, on the creative development of GSU's first-year program and general education. This week the University found out that the Alternative Certification Program in Elementary Education has received official national recognition from the Association of Childhood Educators International (ACEI). Maimon congratulated Dean Bordelon and her colleagues. GSU has assumed a

leadership role in a movement sponsored by AAC&U in Civic Learning and Democratic Engagement (CLDE), endeavoring to move civic learning from the periphery to the core. She explained that GSU is especially well situated as a leader in this effort because of the development of a core curriculum for freshmen, redesigning general education, and the creation of GSU's first living/learning community—Prairie Place. One example of recent civic engagement was the February 7 Candidate Forum for the 2nd Congressional District, with over 700 in attendance. Faculty were able to incorporate the Forum into their curriculum, demonstrating that GSU is a true public square. She quoted Trustee Mitchell, who attended the forum and stated, "The way we did the forum really showed care and attention, and presented us in a way that was first rate." Maimon thanked Maureen Kelly, Penny Perdue, and the entire committee for their work to make the forum a success.

Themes for freshman cohorts, civic engagement, global citizenship and sustainability pervade campus. Maimon explained that not only is GSU looking for ways for students to go abroad, but also at ways that residential students can live with students from around the world. Currently, strategic recruiting is taking place in India, China, and Turkey. The goal is to place Illinois place bound students alongside international students so both can learn from each other.

GSU is making progress in philanthropy under Will Davis' leadership, and Maimon asked the Board to join her in congratulating Will for his new title of Interim Vice President for Development. Maimon also introduced Rhonda Brown, Assistant Vice President for Marketing and Communications, who spearheaded the development of new viewbooks for international students, freshmen students, and transfer students. The freshmen Viewbook includes the Dual Degree Program pathway through GSU's partner community colleges, explaining that the University is proud to compete with itself so that first-year students will find the right pathway.

Maimon concluded her report by noting a number of important spring events including the March 7 lecture by Roberta Ness, "Innovation Generation", followed by the March 8 first-year workshop with Dr. Ness; the April 5 groundbreaking for Prairie Place; and the April 14-15 HLC Focused Visit. Maimon thanked everyone for keeping the positive momentum going.

Rashidah J. Muhammad, President, Faculty Senate

Muhammad began by thanking Trustee Samuels for all she has done for the University over the years, adding that GSU couldn't be where it is today without her help. She also thanked the Board for the opportunity to address them. She stated a little over a year ago she never would have imagined GSU becoming a full service institution, having started without walls, grades, ranks, etc. Muhammad recalled that GSU was so unique that it basically needed cue cards to explain who it was. Muhammad publically thanked the Maimon Administration for making this a cutting edge time at GSU. Currently, faculty are working on the general education curriculum which will then be sent to the IAI for a strict review. She added that it takes vision to transfer an

institution into a full service university that grants bachelor, master, and doctoral degrees, and she thanked the Administration for that. Muhammad reported that PBAC workshops have been set up for the faculty. She praised GSU's faculty for their fine quality, stating that often times at a meeting she soaks up the wisdom of her colleagues. For example, Professor Pam Guimond regularly attends meetings with area teachers to stay on top of what they expect from GSU's grads, and she brings this information back to share with the faculty. Currently, there are 22 searches going on so faculty are very busy. One concern is whether the number of new faculty will be sufficient to meet the demands of the new freshmen class. She pointed out that it would be very difficult to maintain quality of instruction if the faculty is overloaded, or if the University becomes too dependent on part-time faculty. Muhammad shared that the Senate is concerned that the Board of Trustees Committees have not been meeting. The Senate has faculty representatives for these committees and they want to be involved. She concluded by stating it is too easy to bring guns on college campuses, and she applauded the GSU Police Force for maintaining a safe teaching and learning institution.

Lisa Wallace, Student Senate President

Wallace stated 'patience is a virtue. We must learn the virtue of patience because every time we enter a door we have the opportunity to make a good cake fall.' Wallace thanked the Board for allowing her to address them. She reported GSU's student food pantry is still active and hours of operation have increased. The Student Senate will participate in rehabbing two homes in Park Forest along with Habitat for Humanity in April. On March 12, a candidate forum will be held prior to the Student Senate elections on March 25-29. Wallace stated a future goal of the Senate is to encourage freshmen students to become active in student government. The Student Leadership Awards banquet is coming up, as is a civic engagement presentation on the student trip to Washington D.C. for President Obama's inauguration. That will be held February 26 in Engbretson Hall from 6-8 p.m. Wallace was proud to note that she attended the swearing-in ceremony and had the privilege of meeting the President and the First Lady. She concluded by thanking Trustee Samuels for her years of dedication and hard work.

Laura Owens, Civil Service Senate President

Owens reported the Civil Service Senate continues its efforts to provide quality service through its staff and its fund raising. Last fall, five scholarships were awarded. The Employee of the Month program continues and she encouraged everyone to nominate a Civil Service employee who has demonstrated excellence. The annual Carnation Sale was held yesterday, and she gave special thanks to Provost Allison for placing the largest order. These kinds of actions really boost morale, help staff enjoy their employment, and encourage employees to provide good service to all.

PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.

Charles Dieringer, community member

Mr. Dieringer made the following remarks: This has been a very interesting meeting. As you can see I'm wearing a head cam today. I retired a few years ago from the largest sanitary district and they had mini cameras they used all the time. I'm getting at transparency. I'm running for the Prairie State College Board of Trustees, and encouraging transparency. At the last Board meeting there were some things I talked about, including library services. I was referring to Ford Heights and some other towns that have very little library services. I'm currently working with Jesse White to provide library services to these communities. GSU has a very advanced library and should get involved. I have a green vision for the 3rd airport, and that's really what motivated me to come ask the University to look at your storm water management issues when the University was built. I don't want to delay this, but based on the audit reports from last month we can't delay this. We need to get our watershed protected because GSU is at the headway of the water. It's destroying a lot of life downstream. I think there are a lot of jobs out here and we need to look at new technologies. I again recommend health care advocacy. I think the University needs to pursue it. Thank you.

Presentation to Trustee Lorine S. Samuels

Maimon presented Samuels with an engraved chair and bouquet of flowers honoring her service to Governors State University. She thanked her, stating their team effort as President and Board Chair has led to great historic times here at GSU. Beaupre shared his sentiments, stating that Samuels has truly been a model citizen in dealing with this University, in her personal life, and in her business career as well. She is someone the students can look up to as a role model. She is a tough act to follow and frankly made a real difference in how the Board has operated and its efficiency. Beaupre expressed his appreciation for all the work she has done, and asked her to come back often to GSU. Fletcher commented that she has not worked with Samuels long, but she has learned much from her and will continue to carry that with her. She thanked Samuels on behalf of the students. Mitchell stated it has been a pleasure to sit with and work with Samuels, who has made GSU move forward from a student standpoint, an administrative standpoint, and in all aspects. He added that working next to her as a good steward has been refreshing. Durkin added her thanks to Samuels, stating that she has been a role model. Samuels' legacy is wonderful. Having initiated so much action she is a true catalyst.

Trustee Samuels made the following remarks: I thank each of you very much for your kind and generous words. After over twelve years on the Board of Trustees, the time has come for me to

leave. During my term of office, I hope that I have been able to make a difference in the present and future of this university.

I feel privileged to have had the opportunity to serve this institution along with my fellow trustees. I wish to thank my friend and state representative, Renee Kosel for the recommendation and the then Governor Ryan for the opportunity to serve in this position.

I thank my Board colleagues, past and present, for their support. Bruce Friefeld, original board member, for your mentoring and guidance; Jack Beaupre for your leadership and chairing the Finance Committee. I wish our new Board members Brian Mitchell, Eileen Durkin, Patrick Ormsby, and Student Trustee, Erin Fletcher great success in their Board tenure.

Thanks to you, Dr. Maimon, for our excellent working relationship, for your leadership and for your visionary and hardworking team. I thank the Faculty, Civil Service and Student Senates for your leadership and participation in the governance of GSU.

Thanks to Dr. Ejigu, Executive Vice President and Board Treasurer, and his staff for making sure that GSU is fiscally sound and overseeing the financial aspects of the expansion projects. Thank you Alexis Kennedy, our General Counsel who guides us through the rules and regulations and for making sure the Board followed protocol and all the legalities.

Thank you Dr. Allison, Provost and Vice President of Academic Affairs for your commitment to high quality academic standards and to expanding our class offerings to meet the demands of the 21st century.

Thanks to Gail Bradshaw, Associate Vice President of Human Resources for traveling with me to Merit Board meetings and providing background information on the Board issues. Thank you to the Jassac Charitable Foundation for establishing a scholarship in my name.

I want to thank the Board support staff, Penny Perdue, Joan Johns Maloney and my own administrative assistant Mildred Talbert. They try to be invisible, but they make sure all the details are taken care of with great efficiency.

Finally, let me thank all of you for your support, friendship and the honor of having worked with you for the betterment of Governors State University in accomplishing its mission. Mr. Nelson Mandella said, "Education is the only weapon that can change the world." I truly believe that GSU is a 21st century model of that weapon.

Thank you and may God bless you and Governors State University.

Chair Beaupre entertained a motion to adjourn. Durkin made a motion. Mitchell seconded. The motion was approved by unanimous voice vote. The Board of Trustees meeting adjourned at 11:33 a.m.

Respectfully submitted,

Joan Johns Maloney